

## PROCUREMENT SERVICES

An Independent Contractor *typically* meets the following requirements:

- Provides a unique service that is not available from another source within USNH or that USNH entities could not provide at the time needed (i.e. due to time/staffing constraintspasspalsilidatives, overtoco) re per fiscal years. any other USNH departments
  - Is an individual or partnership, rather than a corporation\* (non-pro government agencies, universities, etc., do not require an ICA); Does not meet the IRS definition of "employee" (Independent Con

Employee? | Internal Revenue Service (irs.gov)) Is not a USNH employee

- Does not have a personal or close familial relationship with a USNH employee.



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7a.	Requiring certain hours would indicate a level of control typical of employees. There may be academic or research exceptions
8.	Is the individual required to work full time at your company?
8a.	An independent contractor is free to work when and for whom he or she chooses.
9.	Is the work performed on company premises?
9a.	Can be yes or no, for example, a photographer may need to work on premise, but a bookkeeper should not be required to work on campus.
10.	Is the individual required to follow a set sequence or routine in the performance of his work?



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	- The Contractor has continuing and recurring liabilities		
	<ul> <li>The Contractor has agreed to perform specific jobs for prices agreed upon in advance</li> <li>The Contractor's services affect his/her own business reputation</li> </ul>		
17.	Does the individual have other clients he/she services as an independent contractor?		
17a.	The contractor is able to have other clients at any time.		
18.	Does the individual make his/her services available to the public?		
18a.	The Contractor can make his/her services available to the general public by - Having an office and assistant - Having business signs - Having a business license - Listing his/her services in a business directory - Advertising his/her services		
19.	Do you have the right to discharge the individual?		
19a.	The contract cannot be terminated so long as the Contractor produces a result which meets the contract specifications.		
20.	May the individual terminate his services at any time?		
20a	If the person performing the work wants to end the relationship at any time he or she wishes without incurring liability, that indicates an employer-employee relationship.		
Comment	An employee can never be an independent contractor.		